

Agenda

Meeting: Board

Date: Wednesday 16 October 2024

Time: 10:00am

**Place: Chamber, City Hall - Kamal
Churchie Way, London E16 1ZE**

Members

Sadiq Khan (Chair)

Seb Dance (Deputy Chair)

Zoë Billingham CBE

Prof Greg Clark CBE

Councillor Ross Garrod

Anurag Gupta

Deborah Harris-Ugbomah

Tanya Joseph

Government Observer

Emma Ward

Arthur Kay

Anne McMeel

Mark Phillips

Marie Pye

Keith Richards OBE

Omid Shiraji

Peter Strachan

Sara Turnbull

Samantha Collins-Hill (alternate)

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and webcast live on [TfL YouTube channel](#) and on the [Greater London Authority's Mayoral Webcasts page](#), except for where exempt information is being discussed as noted on the agenda.

There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Shamus Kenny, Head of Secretariat; Email: ShamusKenny@tfl.gov.uk.

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Andrea Clarke, General Counsel
Tuesday 8 October 2024

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1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

3 Minutes of the Meeting of the Board held on 24 July 2024 (Pages 1 - 18)

General Counsel

The Board is asked to approve the minutes of the meeting of the Board held on 24 July 2024 and authorise the Chair to sign them.

**4 Matters Arising, Actions List and Use of Delegated Authority
(Pages 19 - 30)**

General Counsel

The Board is asked to note the updated actions list and the use of authority delegated by the Board.

5 Commissioner's Report (Pages 31 - 62)

Commissioner

The Board is asked to note the Commissioner's Report, which provides an overview of major issues and developments since the report to the meeting on 24 July 2024 and updates Members on significant projects and initiatives.

6 Finance Report - Period 5, 2024/25 (Pages 63 - 78)

Chief Finance Officer

The Board is asked to note the Finance Report.

7 Report of the meeting of the Safety, Sustainability and Human Resources Panel held on 4 September 2024 (Pages 79 - 82)

Panel Member, Mark Phillips

The Board is asked to note the report.

8 Report of the meeting of the Audit and Assurance Committee held on 18 September 2024 (Pages 83 - 86)

Committee Chair, Mark Phillips

The Board is asked to note the report.

9 Report of the meeting of the Land and Property Committee held on 1 October 2024 (Pages 87 - 90)

Committee Vice Chair, Anurag Gupta

The Board is asked to note the report.

10 Report of the meeting of the Customer, Sustainability and Operations Panel held on 2 October 2024 (Pages 91 - 94)

Panel Chair, Marie Pye

The Board is asked to note the report.

11 Report of the meeting of the Programmes and Investment Committee held on 3 October 2024 (Pages 95 - 100)

Committee Chair, Peter Strachan

The Board is asked to note the report.

12 Report of the Meeting of the Finance Committee held on 19 August 2024 and the Meeting to be held on 9 October 2024 (Pages 101 - 104)

Committee Chair, Anne McMeel

The Board is asked to note the report.

13 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

14 Date of Next Meeting

Wednesday 4 December 2024 at 10.00am.